

SMART TECH, SMARTER SUPPLY

CHICKEN

MARKETING

SUMMIT

July 28-30, 2025

DeSoto Savannah Savannah, Georgia

Winning With Chicken Foodservice



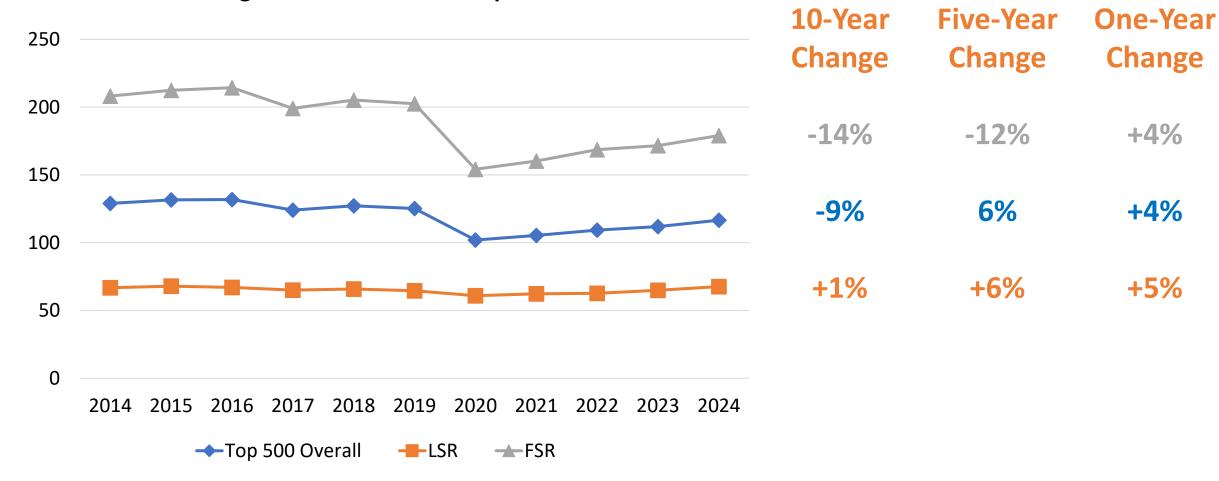




Industry Overview



Average # of Core Items Per Operator





Limited-Time Offer Launches

+33%

One-Year Change



+17 % LSRs

+51 % FSRs

+131%

Five-Year Change



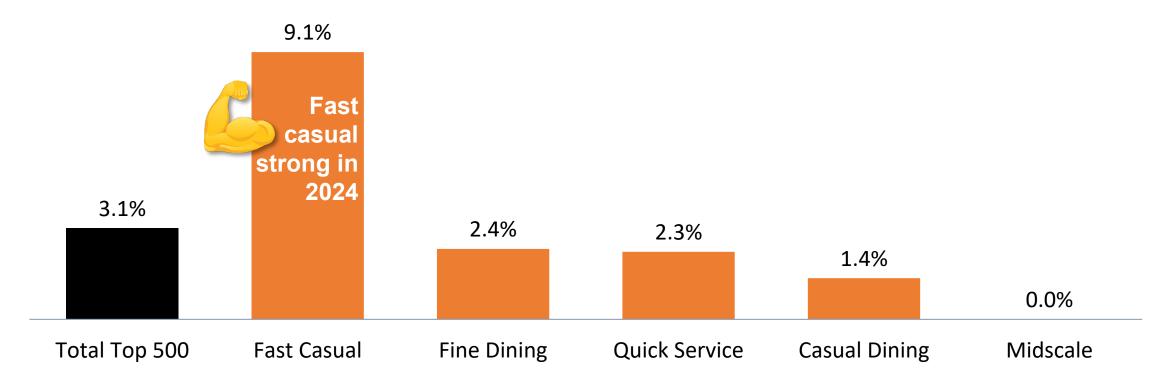
+220% LSRs

+86 % FSRs

Limited-time offer launches are surpassing core item initiatives

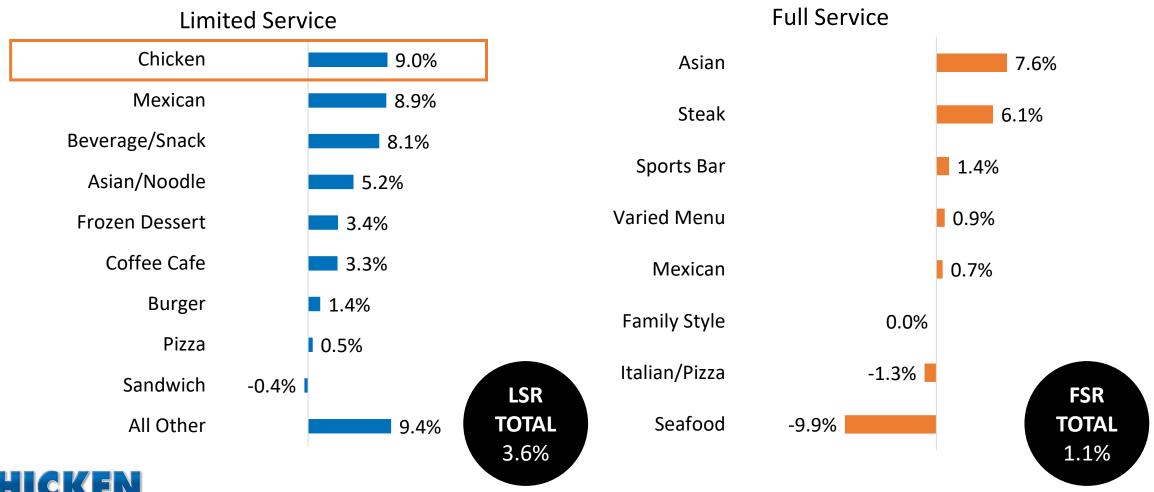


Top 500 Chains: 2024 Subsegment Sales Performance Annual Sales Change From 2023





2024 Annual Sales Change





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Fastest-Growing Chains by Sales



+163%



+145%



+57%



+53%

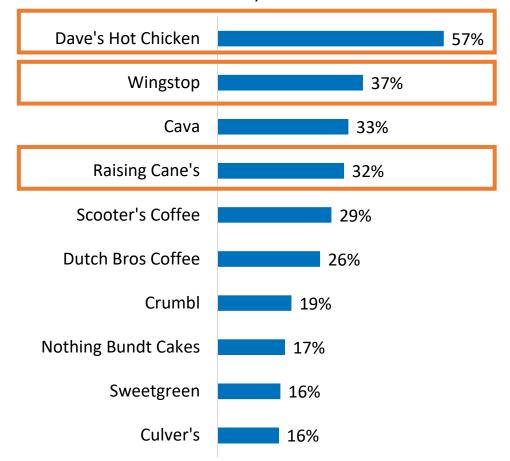


+52%



Chains Ranked #1-#100

Leaders by 2024 Sales Growth



Get to Know the Fastest-Growing Chains Ranked #1-#100

Chain Name	Chain Rank	Segment	Menu Type
Dave's Hot Chicken	89	Fast Casual	Chicken
Wingstop	24	Fast Casual	Chicken
Cava	63	Fast Casual	Mediterranean
Raising Cane's	18	Fast Casual	Chicken
Scooter's Coffee	77	Quick Service	Coffee Cafe
Dutch Bros Coffee	44	Quick Service	Coffee Cafe
Crumbl	53	Quick Service	Beverage/Snack
Nothing Bundt Cakes	64	Quick Service	Beverage/Snack
Sweetgreen	82	Fast Casual	Healthy/Salad
Culver's	29	Quick Service	Burger

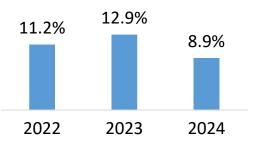


Top 10 Limited-Service Chicken Chains by 2024 U.S. Sales

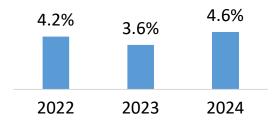
Chain Name	2024 U.S. Sales (\$M)	Change	2024 U.S. Units	Change
Chick-fil-A	\$22,746.1	5.4%	3,109	4.9%
Popeyes	\$5,726.0	3.9%	3,148	3.2%
Raising Cane's	\$4,960.0	32.0%	828	13.9%
KFC	\$4,907.3	-5.2%	3,669	-3.2%
Wingstop	\$4,391.6	36.8%	2,204	14.4%
Zaxbys	\$2,552.1	3.1%	960	2.0%
Bojangles	\$1,881.3	5.6%	840	3.3%
El Pollo Loco	\$1,095.7	4.3%	498	0.6%
Church's Texas Chicken	\$847.0	5.5%	761	-3.5%
Dave's Hot Chicken	\$616.6	57.2%	245	43.3%



Chicken Sales Change



Chicken Unit Change



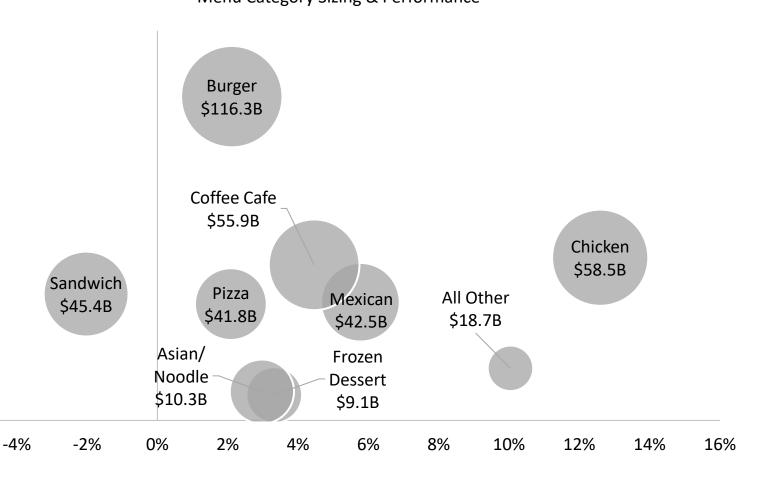


Limited-Service Restaurants

2024 U.S. Industry Sales

Segment	Sales (\$B)	Change
Burger	\$116.3	2.1%
Chicken	\$58.5	12.6%
Coffee Cafe	\$55.9	4.5%
Sandwich	\$45.4	-2.0%
Mexican	\$42.5	5.8%
Pizza	\$41.8	2.1%
Asian/ Noodle	\$10.3	3.0%
Frozen Dessert	\$9.1	3.3%
All Other	\$18.7	10.0%

Limited-Service Restaurant IndustryMenu Category Sizing & Performance





\$140

\$120

\$100

\$80

\$60

\$40

\$20

\$0

-6%

Menu Trends & Consumer Insights

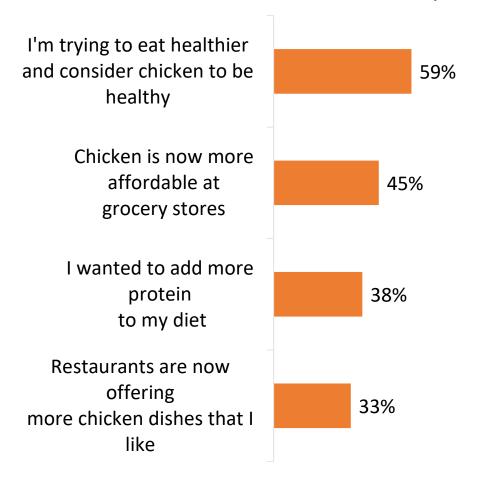


84% of consumers eat chicken at least once a week

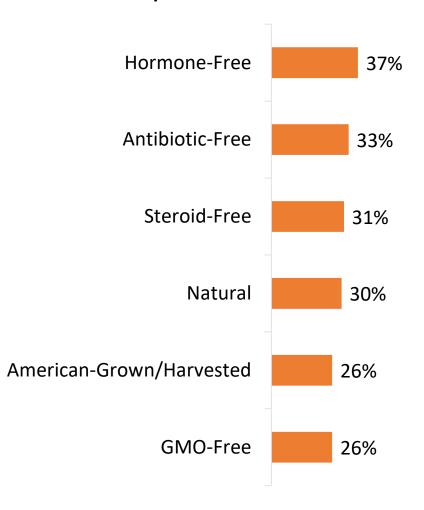
40% of consumers expect to eat more chicken over the next year



Notable Drivers of Increased Chicken Consumption*



Important Chicken Attributes**





Source: Technomic 2023 Center of the Plate: Poultry & Seafood Consumer Trend Report

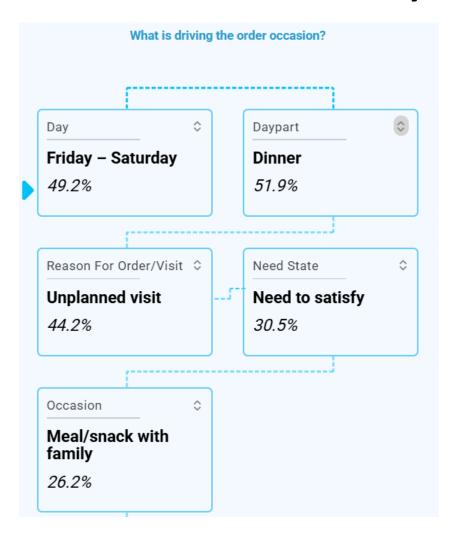
^{*}Base: 575 consumers eating chicken more than they were two years ago
**Base: 1,464 consumers who eat chicken from foodservice at least once every three months

Consumer Order Insights

- Demographic Profile: Female Millennials
- Need State: Need to Satisfy
- Median Spend: \$25.00



Consumer Order Journey



Chicken Pricing Trends Average Nationwide Pricing



Chicken Sandwich

LSR: \$6.89

FSR: \$13.52



LSR: \$6.75

FSR: \$14.54





Chicken Wings Entree

LSR: \$13.66

FSR: \$19.16

Chicken Salad

LSR: \$9.62

FSR: \$14.01





Top Dishes With Chicken

- Chicken Sandwich
- Chicken Wings Appetizer
- Chicken Salad Entree
- Kids Chicken Strips/Nuggets
- Grilled Chicken Entree





Fastest-Growing Dishes With Chicken

- Deviled Eggs +180.0%
- Kids Protein Side +76.0%
- Bao +57.1%
- Risotto Entree 44.4%
- Specialty Taco +31.9%





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Top 10 LTOs With Chicken: Purchase Intent

Crispy Classic Chicken Sandwich (Pollo Tropical) 58%

Grilled Chicken Fajita Wrap (Jack in the Box) 57%

Chicken Parmesan (True Food Kitchen) 57%

BBQ Chicken Bites (Rally's) 56%

10 Piece Crispy Chicken Nuggets (Taco Bell) 56%

Roasted Chicken Breast Sub (Jersey Mike's) 55%

Smokehouse BBQ Bacon Sandwich (Chick-fil-A) 55%

Grilled Chicken Philly Sandwich (Zaxby's) 55%

Chicken Bacon Ranch Toasted Sandwich (Jimmy John's) 55%

Garlic Parmesan Boneless Chicken Bites (Rubio's) 54%



Purchase intent can determine an item's overall appeal



Top 10 LTOs With Chicken: Draw

Bone-In Korean Fried Chicken (P.F. Chang's) 76%

Apple Pecan Salad with wood-grilled chicken (Bonefish Grill) 74%

Maple Butter Chicken Waffle Taco (Huddle House) 72%

Chicken and Waffles Sandwich (Peet's Coffee) 73%

Scorpion Saucy Bone-In Wings (Red Robin) 73%

Rainbow Bowl with grilled chicken (Rubio's) 73%

Mango Habanero Saucy Nuggets (KFC) 73%

Sausage Gravy Chicken Waffle Taco (Huddle House) 73%

Shrimp and Chicken Pad Thai (Yard House) 72%

Chicken Fajita Anytime Tacos (IHOP) 72%



Draw can identify items with the most potential to drive incremental traffic



Top 10 LTOs With Chicken: Uniqueness

BBQ Umami Crunch Bowl with braised chicken (Just Salad) 73%

Spicy Himalayan Pizza with tikka masala chicken (Mountain Mike's Pizza) 72%

Chicken and Eggo Waffles Pizza (Cicis) 72%

Autumn Harvest Bowl with blackened chicken (Sweetgreen) 71%

Curry Rice Croquettes with ground chicken (Jinya Ramen Bar) 69%

Chili Crisp Chicken Crunchy Taco (Moe's Southwest Grill) 69%

Maple Butter Chicken Waffle Taco (Huddle House) 68%

Chicken and Hummus Crunch Wrap (Mendocino Farms) 67%

Chicken Big Mac (McDonald's) 67%

Ian Jackson's Slam Dunk Caesar Salad with panko fried chicken (Chopt) 66%



Uniqueness can identify items with the most potential to differentiate menus



Top 10 LTOs With Chicken: Craveability

Chicken Pot Pie (Jack's Family Restaurants) 70%

Mike's Favorite Pizza with spicy chicken sausage (MOD Pizza) 69%

Chicken and Waffles Sandwich (Peet's Coffee) 69%

Bone-In Korean Fried Chicken (P.F. Chang's) 68%

Lemon Pepper Wings (Golden Chick) 67%

Buffalo Chicken Ranch Mac and Cheese (Noodles & Company) 66%

Sausage Gravy Chicken Waffle Taco (Huddle House) 66%

Winter Orchard Salad with grilled marinated chicken (P.J. Whelihan's Pub & Restaurant) 65%

Korean Sweet Heat Traditional Chicken Wings (Famous Dave's) 65%

Chipotle Lime Grilled Chicken Street Tacos (Taco Cabana) 65%



Craveable LTOs can drive incremental sales due to impulse buys



The Secret's in the Sauce

Fastest-Growing Sauces Paired With Chicken



Global/Regional

- Adobo Sauce +33.3%
- Yum Yum Sauce +29.2%
- Peri Peri Sauce +18.3%
- White Barbecue Sauce +17.0%



Spicy

- Chile Glaze +84.0%
- Chile-Garlic Sauce +17.1%



- Honey-Chile Sauce +121.2%
- Hot Honey +22.5%



Herbal/Citrusy

- Citrus Marinade +26.5%
- Cilantro Sauce +22.2%





Chicken Wars Expand



Source: Wendy's website





Source: Popeyes Instagram

Action From Nonchicken Chains



Source: Taco Bell website



Source: Sheetz website



Factors for Success

Texture, with an emphasis on crunch

Unique, bold flavors

Quality cues

+11.5%
Growth of
"Crispy"
Preparations on
Menus Year
Over Year





What's Now & What's Next

INTRODUCTION

Choice of Protein Quesadilla Entree 3.2% Loaded Fries Appetizer 2.7% Chicken/Country Fried Steak 2.3% Choice of Protein Salad Entree 1.8% Barbecue Platter 1.4% Gumbo Appetizer 1.4% Slider Entree 1.4%

Tasting Menu 1.4%

GROWTH

Roasted Chicken 21.4%
Chicken Piccata 12.2%
Wedge Salad Appetizer 11.2%
Lemon Chicken 10.2%
Protein Lettuce Wrap Appetizer 9.2%
Chicken and Seafood 8.2%
Satay/Kabob Appetizer 8.2%
Chopped Salad Appetizer 7.1%
Fried Rice Entree 7.1%

MAINSTREAM

16.9%
Chicken Taco 13.9%
Chicken Nachos Appetizer
12.6%
Build-Your-Own Combo 11.0%
Chopped Salad Entree 10.7%
Mediterranean Salad Entree
10.5%
Mostaccioli/Penne 9.7%

Caesar Salad Appetizer 17.3%

Garden/House Salad Appetizer

MATURE

Chicken Wings Appetizer 37.4%
Chicken Strips/Nuggets Entree 34.9%
Chicken Salad Entree 34.4%
Caesar Salad Entree 30.7%
Salad Topping 21.8%
Buffalo Chicken Sandwich 21.4%
Protein Topping 21.4%

Chicken Sandwich 65.8%



Elevated Handhelds

Salted Egg Yolk Chicken
Sandwich—dried shrimp
and brioche (Double
Chicken Please in New York
City)

Signature Southern Fried Chicken Sandwich—harissa hot honey and cucumber (Melba's in New York City)





Source: Technomic Ignite Menu Image Source: Shutterstock

Global Inspirations

Moroccan Fried Chicken for Two—beghrir and lemon labneh (Zou Zou in New York City)

Berbere Spiced Chicken Yassabraised Vidalia onion, yassa sauce and frisee herb salad (Mawa's Kitchen in Aspen, Colo.)





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Protein Swaps

Philly Cheesesteak Bao onion, chicken breast, cheddar cheese (Ninja Bao in Philadelphia)

Char Siu Chicken (Ethel's Grill in Honolulu)





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Source: Technomic Ignite Menu Image Source: Shutterstock

Looking Ahead



Appeal of Restaurant Technologies

% Appealing/Very Appealing

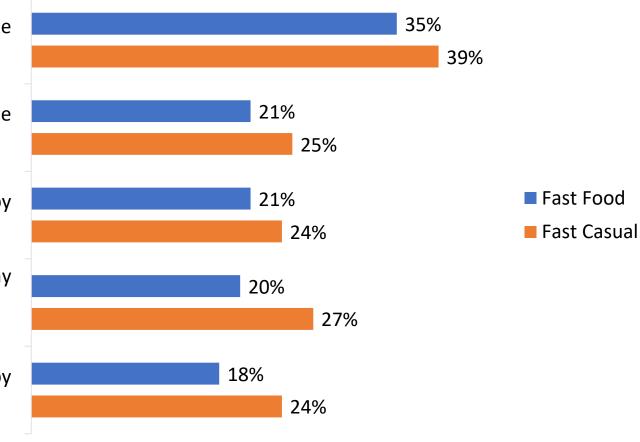


Phone/answering system that uses AI voice technology to take my order

Having my food and/or beverages served by robots/automated systems

Facial-recognition technology that personalizes my experience, remembers my orders, links to my account, etc.

Having my food and/or beverages prepared by robots/automated systems



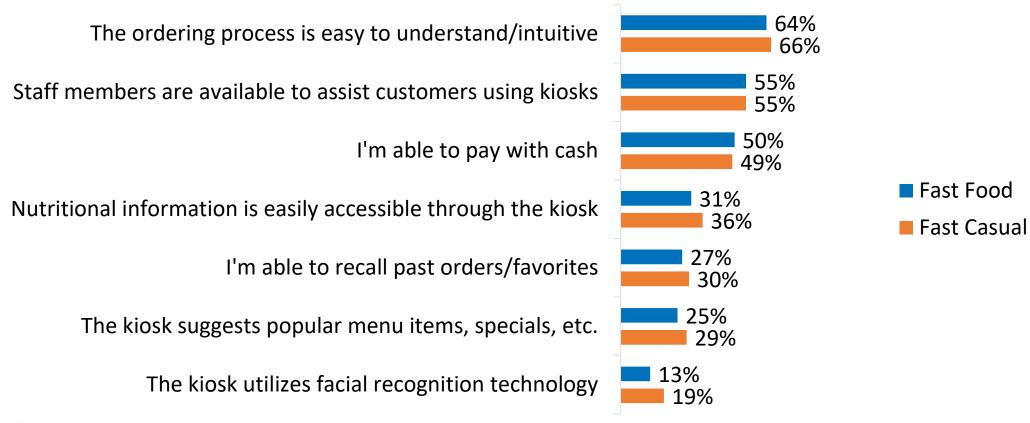


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Base: 750 (fast-food) and 751 (fast-casual) consumers who order from limited-service restaurants at least once a month

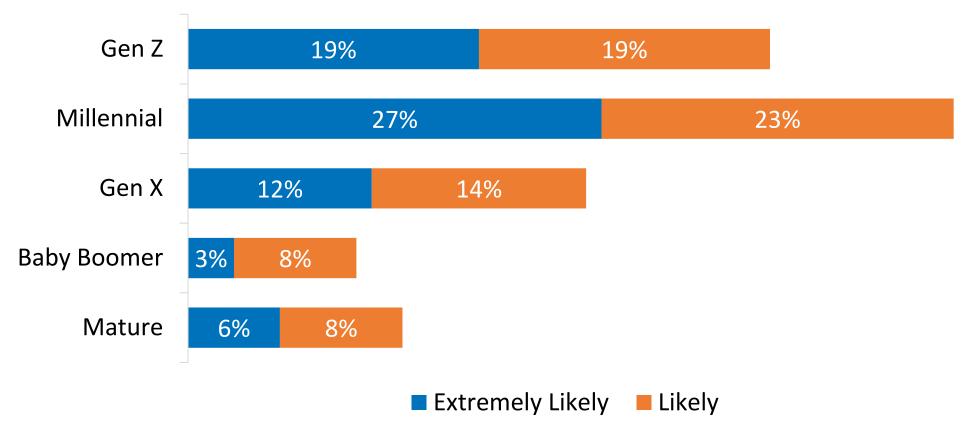
Source: Technomic 2024 The Future of Limited-Service Restaurants Consumer Trend Report

Importance of Electronic Kiosk Amenities % Important/Extremely Important





Likelihood to Order Chicken From Ghost Kitchens





Chicken Chains & Tech

A Fast-Growing Chicken Chain Uses AI in Quest to Become a Household Name

Slim Chickens' new chief marketing officer wants to play up its madeto-order Southern food with technology—and a music studio

Source: The Wall Street Journal

Restaurant Chain PDQ Exec on Using (Labor-Saving) Self-Ordering Kiosks to Drive Sales

Kiosk technology boosts average order size, improves efficiencies, and more, says Bryan Groc, Senior Vice President of Data Analytics for the fast-casual chicken chain.

Source: U.S. Chamber of Commerce website

SoundHound Al Supports Church's Texas Chicken® to Power Voice Al Ordering at the Drive-Thru

Popular Chicken Chain Pilots SoundHound's Award-Winning Voice Al Ordering System at the Drive-Thru to Streamline Orders, Reduce Wait Times, and Empower Staff

Source: SoundHound website



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Tech Not Always King





Source: KFC vs AI website

Social Media



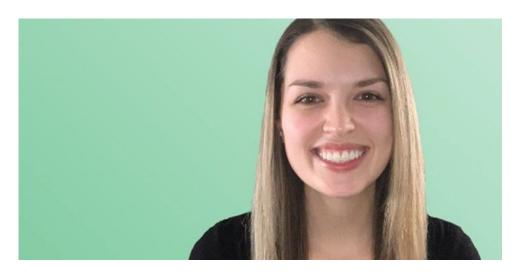


Key Takeaways

- Chicken is booming—take advantage of increased sales and interest
- Lean into versatility with exciting flavors and preparations
- Technology will remain key for chicken players going forward—but a balance is necessary



Questions?



Katie Belflower

Manager, Menu Research & Insights kbelflower@technomic.com

