# CHICKEN 2035: Anticipating TRENDS, Adapting STRATEGIES

# CHICKEN MARKETING SUMMIT

July 29-31, 2024

Renaissance Birmingham Ross Bridge Golf Resort & Spa 2024 Chicken
Consumer Perspective:
Drivers, trends &
predictions for 2035

**Joyce Neth** 

Erkin Peksoz Circana

### **Agenda**

- Macro: Chicken remains dominant in today's marketplace
- Back to the Future & Innovation Adoption
- 2024 Consumer Research Results
- Foodservice Trends to Watch
- Takeaways & The Next Big Thing(s)

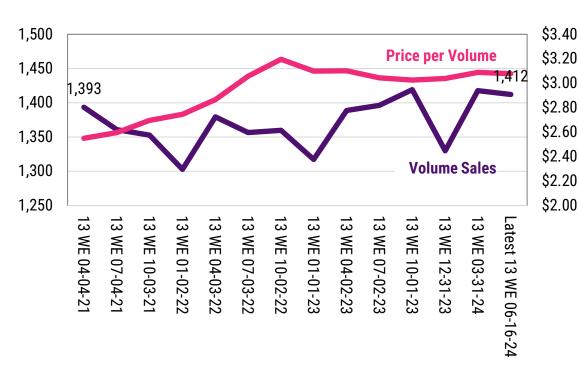




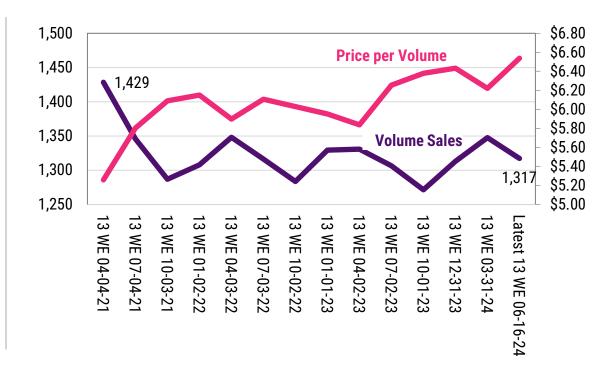


# Chicken prices stabilized slightly above \$3; beef continues to climb.

### **Chicken**Volume (in MM pounds) vs. Price Per Volume



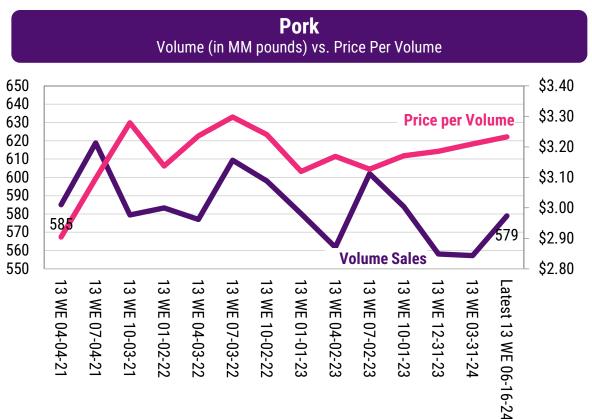
### **Beef**Volume (in MM pounds) vs. Price Per Volume

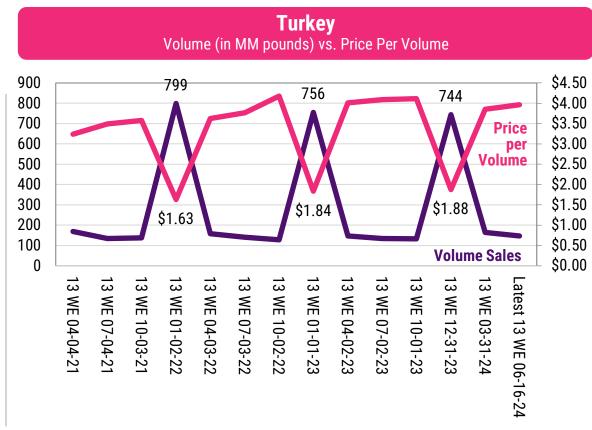




### Pork sales continue to decline

While Turkey's each seasonal peak for Turkey is below the previous one



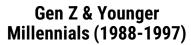




# Fresh chicken lead dollar sales growth across generations vs. 2 years ago

LEADS ALL FRESH PROTEINS













	All HH Generation		Gen Z & Younger Millennials (1988-1997)		Millennials-Older (Born 1981-1989)		Generation X (Born 1965-1980)		Boomers (Born 1946-1964)		(Born 1925-1945)	
		% CHANGE										
	vs. YA	vs. 2 YA	vs. YA	vs. 2 YA	vs. YA	vs. 2 YA	vs. YA	vs. 2 YA	vs. YA	vs. 2 YA	vs. YA	vs. 2 YA
Beef	5.5	7.3	38.4	42.2	4.9	7.2	5.4	6.8	-0.2	1.7	-11.1	-12.5
Chicken	3.6	16.6	27.2	42.8	1.1	13.3	1.7	15.3	-1.0	11.7	-8.7	-1.9
Pork	-2.5	-1.9	27.7	26.5	-7.5	-7.2	-1.7	0.4	-5.7	-4.6	-16.6	-20.6
Turkey	2.7	10.9	20.6	35.3	-3.1	2.7	3.7	12.7	1.2	9.0	-10.2	-7.7







HALF of All Americans will be Millennials, Gen Z & Younger

These shoppers have lived in a world with the internet, online shopping, smart phones and Mass / Supercenters and Club stores selling fresh groceries –

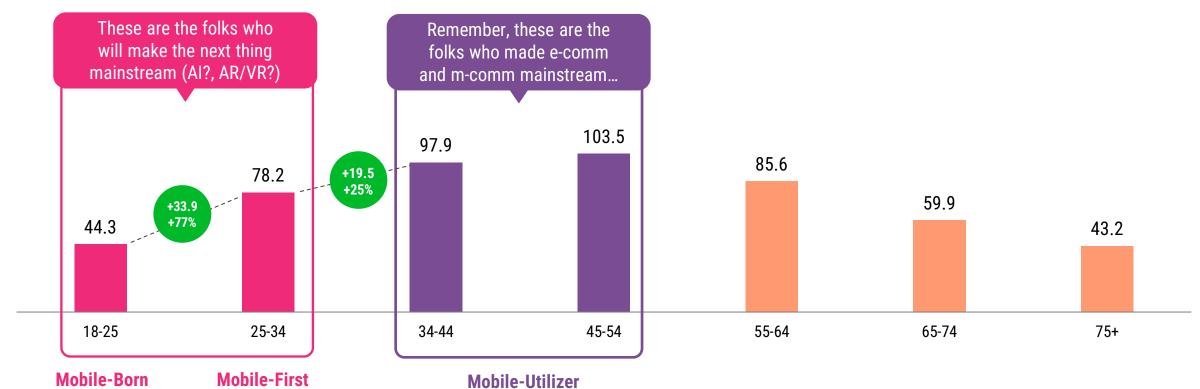
They are multi-cultural, diverse and much more open to new solutions.

**Future-proof your fresh.** 

# The two youngest groups are set to increase their income the most in the next 10 years

They are the folks who will make the next thing mainstream.

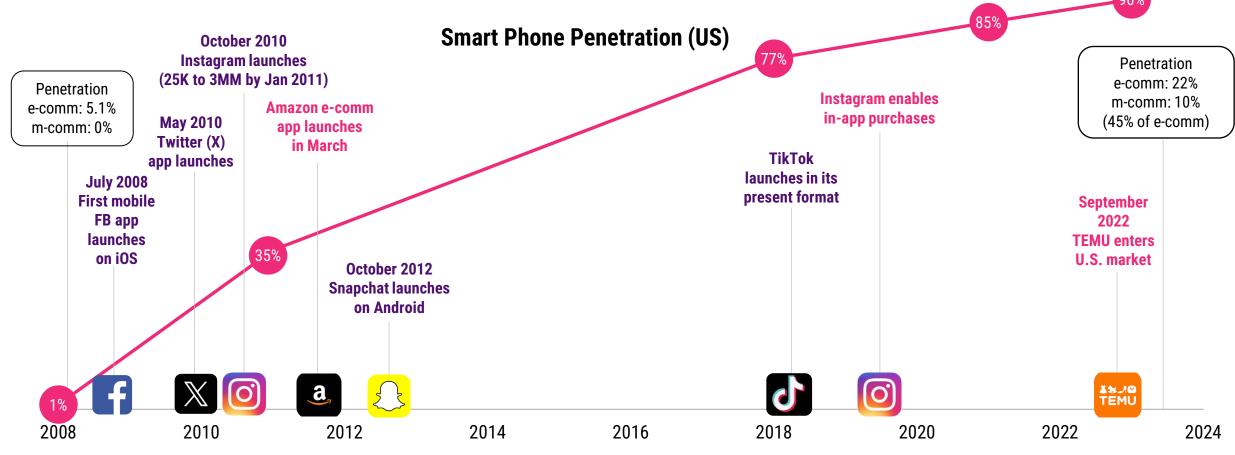
**HH Income After Taxes (in \$MM)** 







# U.S. smart phone ownership and key changes brought on by its adoption





# Adoption is accelerating, even in the kitchen

Air fryers climbed up to 67% ownership in 14 years; microwaves were still at 25% after 19 years

### Microwaves

**1967:** First consumer microwave oven sold

**1986:** 25% of U.S. households

own a microwave

**1997:** 90% of U.S. households

own a microwave



### Air Fryers

**2010:** First consumer air fryer oven sold

**2024:** 67% of U.S. households own an air fryer

Proliferation was much faster than microwaves





# A few recent paradigm shifts in consumer's life:



replaced

**LOCAL GROCERY STORES** 



replaced

**LOCAL BOOKSTORES** 



replaced

**BLOCKBUSTER** 



replaced

**CASSETTE TAPES** 



replaced



**MP3 PLAYERS** 



replaced







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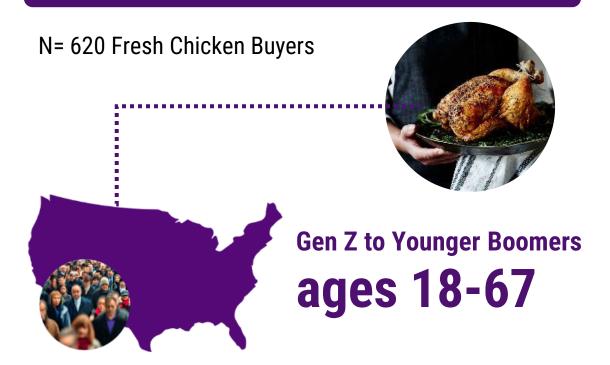
Research Conducted By





# Survey Methodology

### **Survey Sample**



### **Custom Survey**

- Online survey fielded June 28-July 6, 2024
- A custom online survey was fielded to better understand the consumer of 2035 with regards to protein consumption.
- The overarching goal is to compare and contrast generational cohorts, to isolate how the consumer of 2035 will be choosing, buying, and preparing proteins.

Gen Z	Under 27	n=99
Younger Millennial	Ages 27-33	n=105
Older Millennial	Ages 34-42	n=101
Gen X	Ages 43-58	n=165
Younger Boomers	Ages 59-67	n=150



# What makes Gen Z unique?

### **Largest Generation Ever**

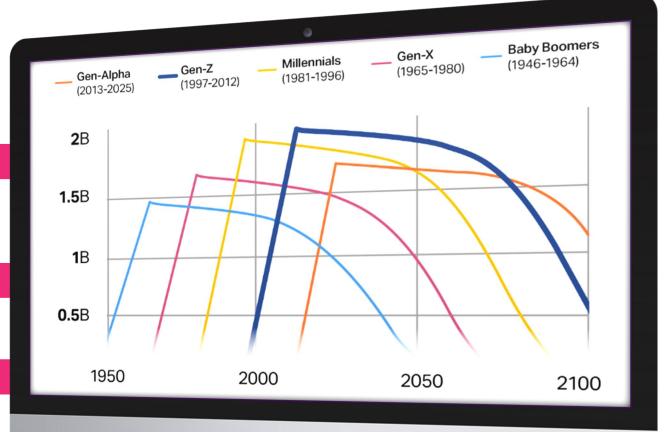
Currently at 25% of the global population (2 billion), Gen Z will be the largest in history.

### **Fastest-Growing Spend**

Gen Z spend will overtake Boomer spend by 2029.

### First Truly Digital Natives

"Glued to their devices," Gen Z has never known a life without immediate, open access to technology. Unprecedented access to global communications platforms to influence and be influenced by thoughts from around the world.







### Five Core Values Drive Gen Z Behavior

### **SIMPLICITY**

Authenticity, Convenience, transparency, straightforward value propositions ('what's in it for me?"), seeking work-life balance

#### **STABILITY**

Consistent quality, trusted brands. Nostalgic. Economic pessimism drives need for value, affordability

### | SOCIALITY

Spending time with family & friends. In-person interactions and social experiences

### 04 | SUSTAINABILITY

70% of Gen Z consider sustainability when making a purchase and say they are willing to pay a premium for sustainable products

### 05 | HEALTH & WELLNESS

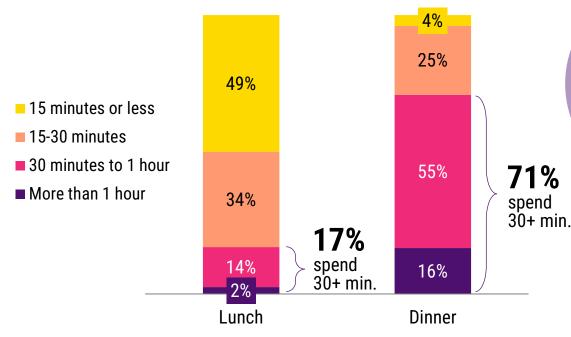
Drives preferences for natural and organic foods. Extends to mental health, "treat myself" to comfort foods, indulgences, self-care



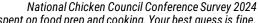


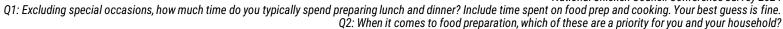
Quick prep time is a critical unmet need for many fresh chicken consumers

Despite prioritization on fast prep time (30 min or less), majority spend 30+ minutes preparing dinner











# Younger cohorts prioritize quick preparation.

Fast prep time is a priority for younger cohorts, now and likely in the future.



**Gen Z** Under 27



**Younger Millennial** Ages 27-33



Older Millennial Ages 34-42

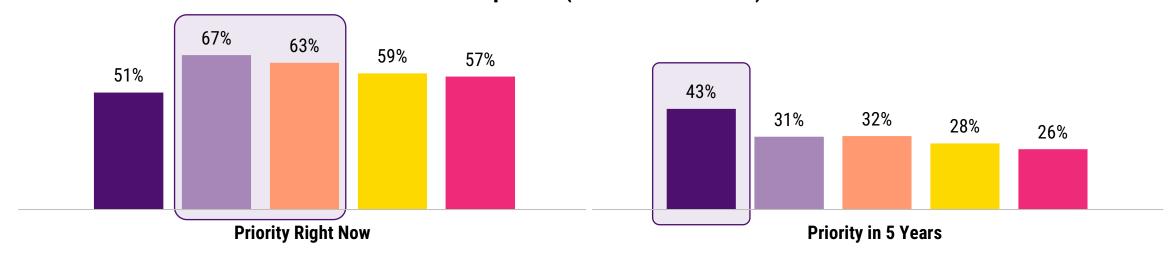


Gen X Ages43-58



**Younger Boomers**Ages 59-67

### **Fast Prep Time (30 Minutes or Less)**

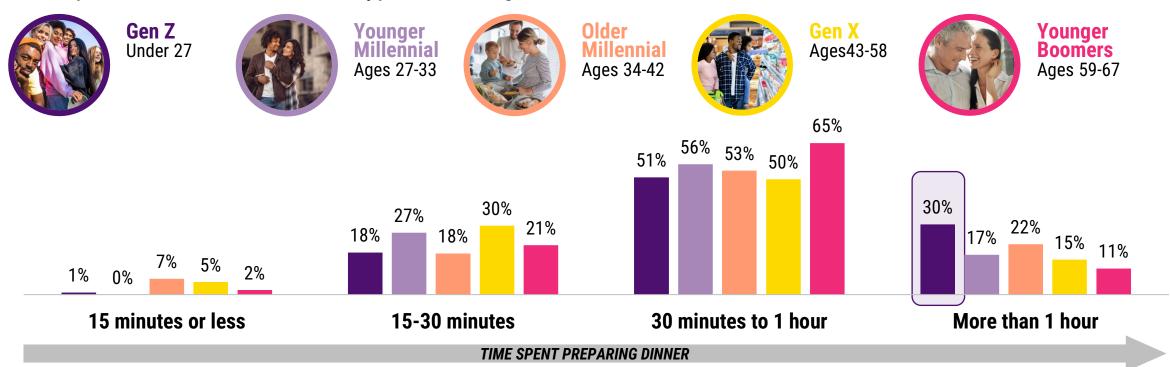




National Chicken Council Conference Survey 2024 Q2: When it comes to food preparation, which of these are a priority for you and your household?

# There's opportunity to appeal to Gen Z with time-saving solutions

Gen Z spend the most time preparing dinner; almost a third spend an hour or more on a typical evening meal





National Chicken Council Conference Survey 2024 Q1: Excluding special occasions, how much time do you typically spend preparing dinner? Include time spent on food prep and cooking. Your best guess is fine.

# Beyond speed, Gen Z indicate a growing need for meal prep, global flavors, minimal clean-up

Meal prep, speed, kits and optimized packaging are especially appealing to GenZ

					TO P
Food Prep Priorities in the Next 5 Years	<b>Gen Z</b> Under 27	Younger Millennial Ages 27-33	Older Millennial Ages 34-42	<b>Gen X</b> Ages 43-58	<b>Younger Boomers</b> <i>Ages 59-67</i>
Meal prep (making pre-portioned meals for the week)	45%	38%	35%	28%	30%
Fast prep time (30 minutes or less)	43%	31%	32%	28%	26%
Meal kits with everything you need to make the meal	38%	37%	30%	29%	29%
Meal kits with ingredients and flavors from around the world	37%	29%	45%	28%	22%
Packaging that offers no mess or clean-up	37%	32%	32%	27%	25%
Packaging with a <b>QR code</b> to get more info on preparation, recipes, nutrition, etc.	33%	22%	32%	27%	20%
Individual-sized portions	31%	32%	23%	31%	25%
Pre-cut fresh meat, vegetables, etc. (no slicing needed)	31%	27%	26%	26%	24%



Online channels will continue to be a growth driver for fresh meat purchases

of tresh chicken buyers have purchased fresh meat products of fresh chicken buyers have online in the past 6 months

**58%** ( Gen Z | Under 27

**Younger Millennial** | Ages 27-33

**56% Older Millennial** | Ages 34-42

44% **Gen X** | Ages 43-58

**Younger Boomers** | Ages 59-67



National Chicken Council Conference Survey 2024 Q3: Have you purchased fresh meat products online in the past 6 months?

Reassure product safety to encourage online purchasing among non-buyers

Safe, affordable transport and delivery are key concerns to alleviate

Online Fresh Meat Purchase Motivators (among those who have not purchased online in P6M N=343)







National Chicken Council Conference Survey 2024 Q3A: Which of the following, if any, would motivate you to buy fresh meat products online?

# Al plays a growing role in grocery purchases.

A third of fresh chicken consumers use AI tools. Unsurprisingly, adoption is highest among Gen Z.



33%\* use Al tools to aid purchase decisions

Gen Z | Under 27

**Younger Millennial** | Ages 27-33

**Older Millennial** | Ages 34-42

**Gen X** | Ages 43-58

**Younger Boomers** | Ages 59-67

**19%** | Voice-activated assistant (e.g., Siri, Alexa, etc.)

**14%** | ChatGPT

**12%** | Al recipe generator (e.g., ChefGPT, Dishgen, etc.)

**10%** | Google Gemini

1% | Other Al-enabled smart phone app



# There's strong openness to plant-based options among fresh chicken consumers

34%

of fresh chicken consumers
have purchased plant-based meat
alternatives in the past 6 months

In 2019, just 10% of all fresh chicken buyers had purchased plant-based alternatives

**42% Gen Z** | Under 27

**34%** • Younger Millennial | Ages 27-33

**38%** Older Millennial | Ages 34-42

**41% Gen X** | Ages 43-58

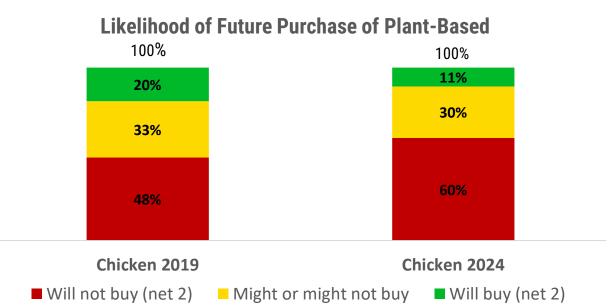
**16%** • Younger Boomers | Ages 59-67





Chicken buyers' intent to buy plant-based protein has declined from 20% to 11%

This is true among those who do not currently consume plant-based protein. Among those who have not purchased PB, intent to buy in the future has decreased for all proteins







# Skepticism around taste, findability, and cost are top barriers to plant-based options

Key levers to increase or activate plant-based purchases

5/6

### **Top 3 Motivators**

#1	If it <b>tasted better</b> or just as good as conventional fresh meat products	40%
#2	If it was more widely available in stores	38%
#2	If it was <b>priced lower</b> than conventional fresh	37%

meat products

	Price	60%
*	Health	58%
<b>   </b>	Taste & Texture	50%
	Availability	46%
<b></b>	Variety	42%
3	Sustainability	41%







# Younger cohorts are the most discerning when considering plant-based options

Gen Z will need the most assurance to increase openness toward plant-based alternatives.

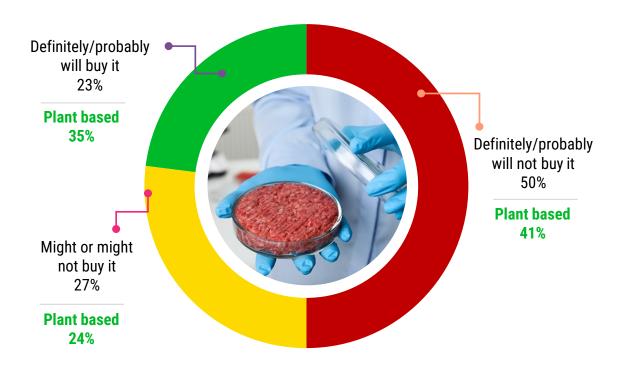
	Key Levers to Activate Plant-based Purchases	Total Fresh Chicken Buyers	GEN Z: Under 27	Younger Millennial: Ages 27-33	Older Millennial: Ages 34-42	GEN X: Ages 43-58	Younger Boomers: Ages 59-67
0	Price (Net)	60%	129	114	105	97	86
<b>*</b>	Health (Net)	58%	132	122	102	101	75
	Authentic Taste & Flavor (Net)	50%	132	111	84	100	101
	Availability (Net)	46%	155	119	109	97	75
	Variety (Net)	42%	124	126	100	101	75
3	Sustainability (Net)	41%	155	125	101	100	71



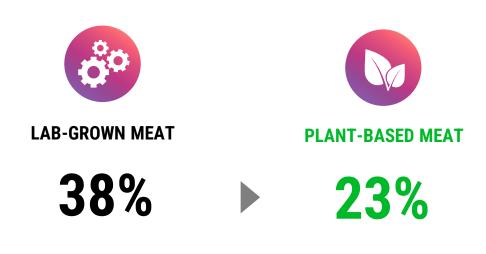


# Openness to lab-grown meat trails plant-based options, with 4 in 10 being highly resistant

### Likelihood to purchase lab-grown / cell-cultured meat



### Nothing would increase likelihood of buying...

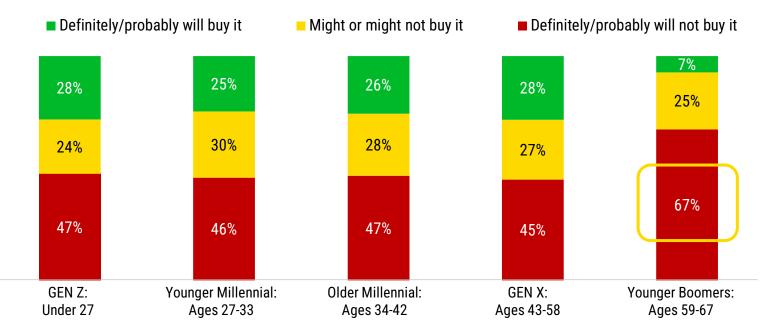




National Chicken Council Conference Survey 2024. Q8: Lab-grown meat, also known as cell-cultured meat, is meat that is grown in a laboratory from actual animal cells. Based on this description, how likely are you to purchase and eat meat that was made in a laboratory? 09: Which of the following, if any, would increase your likelihood of buying lab-grown/cell-cultured meat?

# Younger Boomers are most resistant, though all cohorts show hesitance; education will be key

### Likelihood to purchase lab-grown/cell-cultured meat



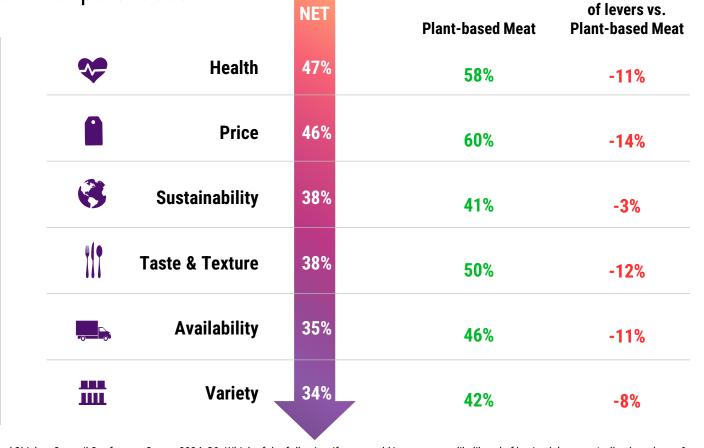




National Chicken Council Conference Survey 2024, Q8: Lab-grown meat, also known as cell-cultured meat, is meat that is grown in a laboratory from actual animal cells. Based on this description, how likely are you to purchase and eat meat that was made in a laboratory?

# Barriers to lab-grown meat resemble plant-based, though skepticism is higher

Key levers to activate lab-grown/cell-cultured meat purchases **Top 3 Motivators** If it was priced lower #1 30% than conventional fresh meat products If it **tasted better** or just #2 29% as good as conventional fresh meat products If it was more widely **27**% #3 available in stores





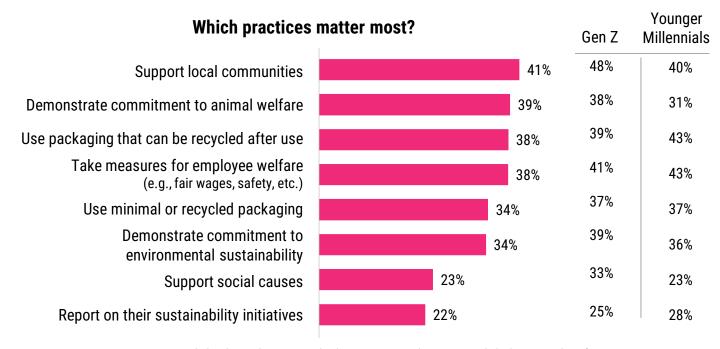
**Potential impact** 

# Increased awareness of corporate responsibility has potential to impact purchases

Younger consumers are particularly favorable toward practices related to social causes and transparency.

#### IMPACT OF CORPORATE RESPONSIBILITY ON FOOD PURCHASES





Net score includes those who mentioned at least one option shown; National Chicken Council Conference Survey 2024,
 Q10: Lastly, we'd like to ask you about companies that follow certain practices with regards to the environment or social causes.
 When shopping for food items, which of these company practices, if any, do you consider when making a purchase?

# Opportunity to leverage digital and packaging to build awareness of corporate practices

Top ways to learn about companies with corporate responsibility programs (all responses net)











National Chicken Council Conference Survey 2024Sources of Information (Among those whose purchases are impacted by corporate responsibility) Q11: How do you typically learn about companies that practice this?

# Carryout and delivery: beyond convenience, a glimpse into the future



### **ROBOTS, DRONES AND SELF-DRIVING CARS:**

Faster service and potentially lower costs.



#### AI PROVIDES DATA INSIGHTS:

Using data on customer behavior and spending, offer dynamic pricing, incentivizing orders of specific menu items can be a winwin for customers and operators.



#### SUSTAINABLE PACKAGING:

Concerns about environmental impact will drive consumer demand for sustainable and functional packaging. Offer recyclable, compostable and reusable packaging options.

### **UNDERSTANDING CUSTOMERS – AGE MATTERS:**



### **Tech-savvy Millennials and Gen Z:**

Convenience is key. Heavy users of online and app-based ordering and delivery services.







**Gen X and Baby Boomers:** More likely to use carryout options. Familiarity, affordability, convenience of picking up orders while already out.



**Seniors:** Promising market with potential. Pre-made meals and delivery offer solutions for those with limited mobility or difficulty cooking.

https://www.freedoniagroup.com/blog/the-future-of-food-takeout-and-delivery-convenience,-technology,-and-sustainability-trends, April, 2024

# Restaurants exploring new revenue streams

Multihyphenate retail differentiates their business, deepens customer relationships

of restaurants plan to expand in the coming year by adding non-core offerings like meal kits, subscriptions, events, or merchandise.

Consumers who regularly dine out are looking to create those same restaurant flavors at home.

of consumers were in favor of a professional chef curating a box of groceries

### **Restaurant / Retail Partnerships:**

- Whole Foods in NYC with café concept Juice & Java inside
- Walmart opening QSR in stores, leveraging draw of regional chains rather than national restaurant names
  - Houston-based Uncle Sharkii Poke Bar
  - Food hall concept Wonder in Quakerstown, PA
  - Mr Gatti's Pizza in North Texas and Southern OK



1<mark>https://squareu</mark>p.com/us/en/the-bottom-line/series/foc/future-of-commerce, 2024; 2https://www.restaurantbusinessonline.com/ope rations/walmart-adds-another-regional-restaurant-chain-itsstore-lineup, 3https://www.restaurantbusinesso line.com/consumer-trends/2024-well-underway-industryforecasters-are-still-predicting-whats-ahead; 4https://www.restaurantbusinessonline.com/consumertrends/2024-well-underway-industry-forecasters-are-still-predicting-whats-ahead

# Winning the consumer in 2035







**Leverage Established Benefits: Taste, Healthy Protein, Versatility |** Comfort food, traditional favorites appeal to nostalgia, indulgence and self-care.







# The Next Big Thing

Shopping List

#### **AI-Enabled Shopping / Cooking**

- **Shopping Help:** Order ingredients via pictures from the fridge or images from a phone screen
- Cooking Help: Step by step, interactive, cooking instructions – as if mom / dad is in the kitchen
- **Discovery Help:** Individually tailored new recipe / restaurant recommendations via analyzing past interactions



- Video streaming becomes interactable and "clickable"
- Consumers can order what an actor. is wearing; they can order the recipe or ingredients of a dish they see on their screens
- This emerging technology is the analog of in-app purchases of social media apps and can proliferate similarly



The Next Big Thing (cont'd)

#### **AR Enhanced Shopping (In-Store)**

• Convenience: Real time product information while browsing

• **Personalization:** Hyper-customized promotions projected directly on the

item/shelf

 Discovery / Experimentation: Hyper-customized product recommendations while browsing (cadence is key)



#### **VR Shopping (At Home)**

- Convenience: Consumers can shop replicas of their local stores or a "mega-store" that carries more items at home
- **Convenience:** 3D shopping without leaving home, removes barriers of 2D (specifically grocery) shopping on PC or phone
- **Discovery / Experimentation:** Built-in algorithms make product recommendations that resonate





# Thank you

Erkin Peksoz Erkin.Peksoz@Circana.com Principal, Protein Practice Circana Joyce Neth jneth@wattglobal.com Vice President, Audience Engagement WATT Global Media









# Winning the consumer in 2035 - and now!



#### Offer Transparency for **Sustainable Practices**

- Satisfy "Say-Do" for Gen Z
- Millennials more likely to hold brands accountable



#### Make it Easy -**Choosing, Buying, Prep**

- ALL are seeking convenience
- Product label is your billboard!
- Friends and family are trusted sources, using a variety of sources

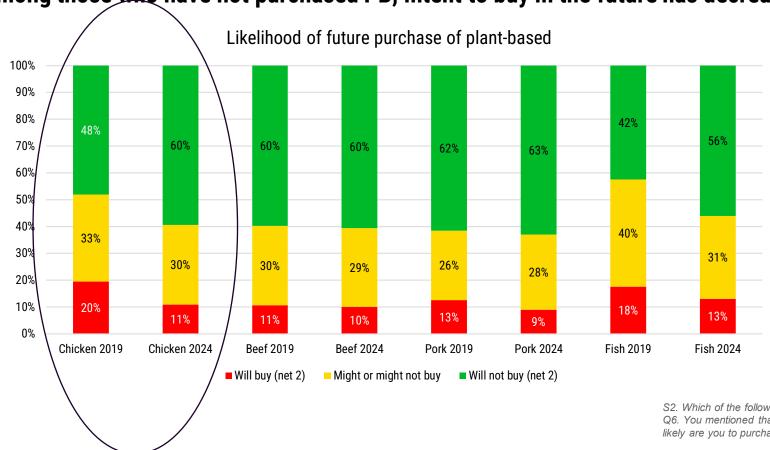
#### **Reinforce the Established Benefits of Chicken**

- Value
- high quality protein
- versatility for preparation and flavors



Compared to 2019: Among those who do not currently consume plant-based protein, chicken buyers intent to buy PB has declined from 20% to 11%.

Among those who have not purchased PB, intent to buy in the future has decreased for all proteins



S2. Which of the following types of meat/protein types have you purchased in the last 6 months?

Q6. You mentioned that you haven't bought plant-based meat/plant-meat alternatives in the past 6 months. How likely are you to purchase this type of protein in next 6 months?



### In addition to price, reinforcing health benefits and authentic taste + texture are critical.

PRICE (NET)	60%	HEALTH (NET)	58%	TASTE & TEXTURE (NET)	50%	AVAILABILITY (NET)	46%	VARIETY (NET)	42%	SUSTAINABILITY (NET)	41%
If it was priced lower than conventional fresh meat products	37% #3	If it had higher protein content than conventional fresh meat products	28%	If it tasted better or just as good as conventional fresh meat products	40% #1	If it was more widely available in stores  If it was more widely available online	38% #2 16%	If it was available in a wider variety of meat forms (e.g., ground meat, burger patties, sausage, etc.)	22%	If it was more sustainable to produce than conventional fresh meat products	29%
If it was priced similarly to conventional fresh meat products	30%	If it had a clean label (no artificial ingredients)  If it had clear health claims on the package	27% 25%	If it had better or similar texture as conventional fresh meat products	28%			If it was available in a wider variety of flavors or seasonings (e.g., BBQ, teriyaki, Cajun, etc.)	22%	If buying it made a big impact on animal welfare	20%
		If it had lower fat content than conventional fresh meat products	20%					If it was available in a wider variety of protein types (e.g., alternatives to beef, pork, chicken, etc.)	22%		





### Meal kit innovation shows potential among younger chicken consumers.

Meal kits resonate well with a fourth of chicken consumers, especially GenZ and Millennials.

"Priority right now"	Total Raw Chicken Buyers	GEN Z: Under 27	Younger Millennial: Ages 27-33	Older Millennial: Ages 34-42	GEN X: Ages 43-58	Younger Boomers: Ages 59-67
Fast prep time (30 minutes or less)	60%	84	110	105	97	95
Packaging that offers no mess or clean-up	47%	84	118	104	105	77
Pre-cut fresh meat, vegetables, etc. (no slicing needed)	45%	109	118	116	98	75
Individual-sized portions	44%	106	96	125	97	85
Meal prep (making pre-portioned meals for the week)	41%	92	110	129	102	64
Meal kits with everything you need to make the meal	28%	134	109	139	109	38
Meal kits with ingredients and flavors from around the world	25%	118	142	104	112	40
Packaging with a QR code for more info on preparation, recipes, nutrition, etc.	23%	103	130	123	102	53

Green = Over-indexing vs. Total Raw Chicken Buyers Red = Under-indexing vs. Total Raw Chicken Buyers



### Pre-portioned meals are higher priority among Older Millennials.

Overall, 4 out of 10 prioritize pre-portioned meals.

Total Raw Chicken Buyers	GEN Z: Under 27	Younger Millennial: Ages 27-33	Older Millennial: Ages 34-42	GEN X: Ages 43-58	Younger Boomers: Ages 59-67
60%	84	110	105	97	95
47%	84	118	104	105	77
45%	109	118	116	98	75
44%	106	96	125	97	85
41%	92	110	129	102	64
28%	134	109	139	109	38
25%	118	142	104	112	40
23%	103	130	123	102	53
<u>.</u>	Buyers  60% 47% 45% 44% 41% 1 28% 25%	Buyers     Under 27       0     60%       84       0     47%       0     45%       109       3     44%       106       41%     92       1     28%       134       25%     118	Total Raw Chicken Buyers         GEN Z: Under 27 Under 27 Ages 27-33         Millennial: Ages 27-33           0         60%         84         110           0         47%         84         118           1         109         118           2         44%         92         110           1         28%         134         109           1         25%         118         142	Total Raw Chicken Buyers         GEN Z: Under 27         Millennial: Ages 27-33         Millennial: Ages 34-42           0         60%         84         110         105           0         47%         84         118         104           0         45%         109         118         116           0         44%         106         96         125           0         41%         92         110         129           1         28%         134         109         139           1         25%         118         142         104	Total Raw Chicken Buyers         GEN Z: Under 27         Millennial: Ages 27-33         Millennial: Ages 34-42         GEN X: Ages 43-58           0         60%         84         110         105         97           0         47%         84         118         104         105           0         45%         109         118         116         98           1         44%         92         110         129         102           1         28%         134         109         139         109           1         25%         118         142         104         112

Green = Over-indexing vs. Total Raw Chicken Buyers Red = Under-indexing vs. Total Raw Chicken Buyers

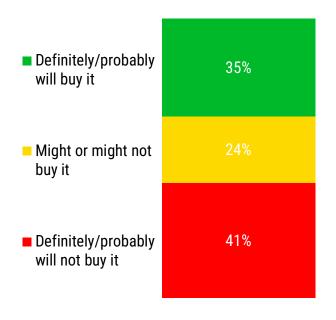


# Chicken buyers less likely to buy plant based

Likelihood to purchase plant-based meat in next 6 mos



Slight decline in intent to buy: In 2019, 44% said they definitely/probably will buy



#### **Key levers to increase or activate** plant-based purchases

#1	If it <b>tasted better</b> or just as good as conventional fresh meat products	40%
#2	If it was <b>more widely available</b> in stores	38%
#3	If it was <b>priced lower</b> than conventional fresh meat products	37%



# Opportunity to leverage digital and packaging to build awareness of corporate practices.

#### Sources of Information

(Among those whose purchases are impacted by corporate responsibility)

ONLINE (NET)	75%	PRODUCT PACKAGING OR DISPLAY (NET)	66%	OTHER MEDIA + WORD OF MOUTH (NET)	66%	SOCIAL MEDIA (NET)
Search engine results (e.g., Google search)	40%	Product label on packaging	45%	Friends and family	44%	Social media posts from friends, family, professional network, etc.
Videos on YouTube or other website	28%	Information at store displays	33%	Mainstream media reports (e.g., TV news, newspaper article, etc.)	41%	Brand/company's social media page/channel
Brand/company website	27%	Scan QR code on product	17%	TV news, newspaper artiste, etc.,		Social media posts from
Websites related to environmental topics, causes, etc.	25%	packaging for more information				influencers, celebrities, etc. Ads on my social media feed
Online forums	18%					
Online newsletter or weekly email	11%					
Blogs	11%					
Podcasts	10%					



**55%** 

29%

22%

21%

18%